

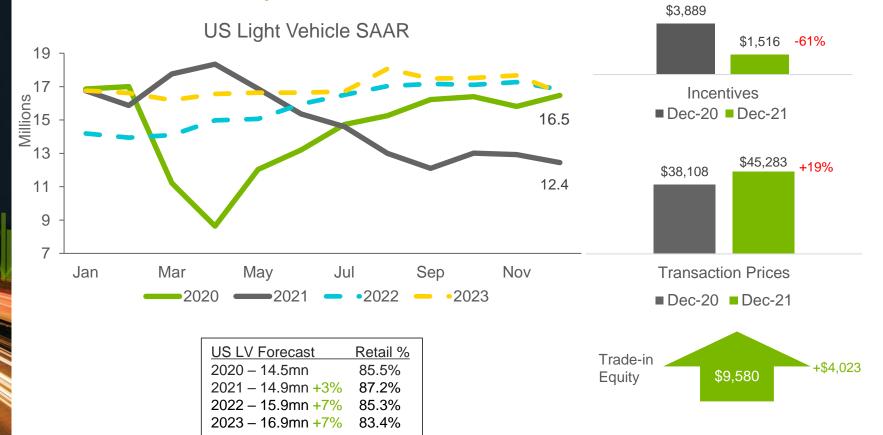
North America Light Vehicle Market Bill Rinna Director, Americas Vehicle Forecasts January 21, 2022

Outline

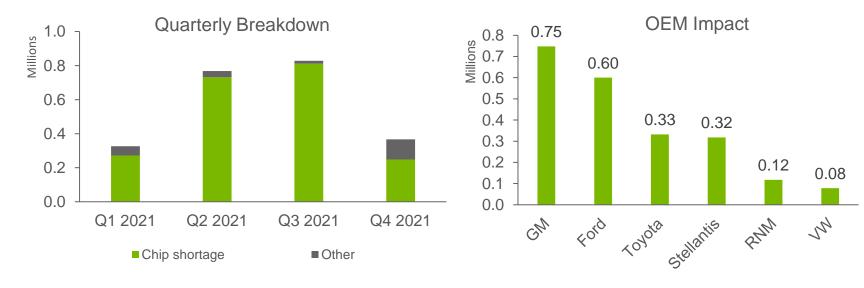
- North America Light Vehicle Outlook
- Illinois OEM Outlook



US sales SAAR pattern

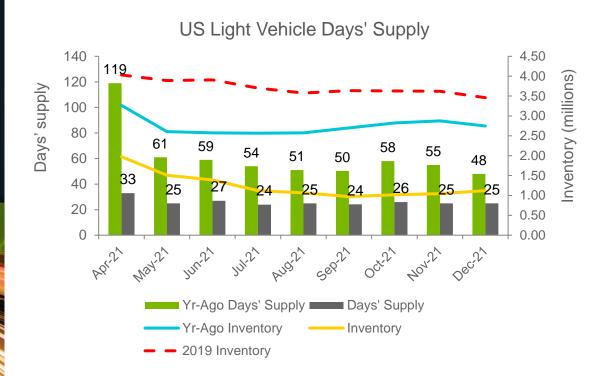


2021 North America production disruption impact



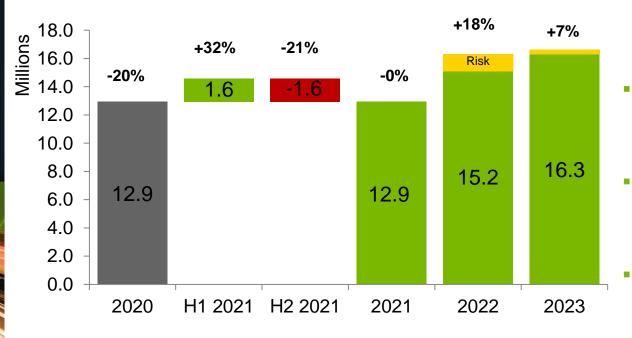
- In 2021, North America lost nearly 2.3 mn units from planned production.
- Semiconductor shortages account for 90% of the disruption in 2021, followed by COVID-19, other material and parts shortage plus various other causes.
- Ford model impact far different from GM and Stellantis.

US inventory and days' supply



- Disruptions led inventory to fall below the 1 mn mark for the first time in decades.
- Inventory 59% below December 2020 and 68% below Dec 2019.
- Typical "normal" days' supply had been 60-65 days prior to 2020.
- Will industry return to normal?

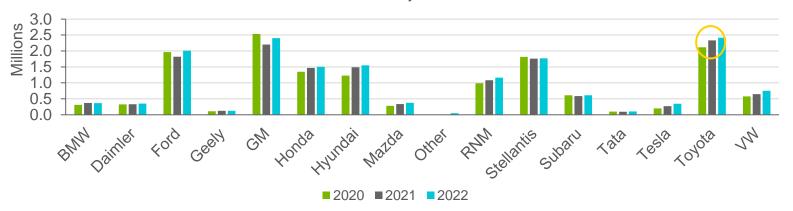
Short-term North America Light Vehicle production



- 2021 volume remains at 12.9 mn as non-demand factors inhibit growth.
- Expect improvement in 2022, but risk skewed to the downside.
- 2022 assumes limited unique disruptions that occurred in 2021.
 - Inventory remains under pressure through at least 2022.

US Light Vehicle Sales Breakdown

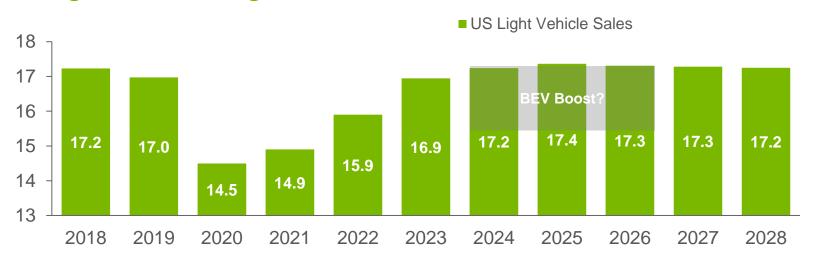
US Sales by OEM







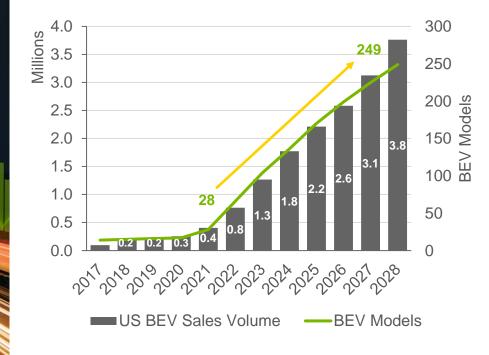
Long-term US Light Vehicle sales



- Economic growth cools to around 1.8% in 2024+ as the fiscal impulse fades. Slower population growth expected.
- Improvement in dealer inventory expected by 2023, with fleet sales recovering as well.
- Mid-term forecast could get boost from BEV conversion; vehicle sharing is long-term risk.

US BEV model growth















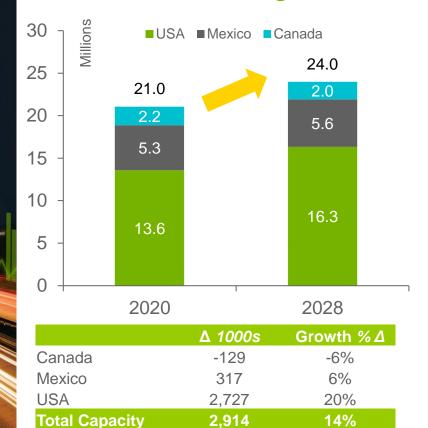


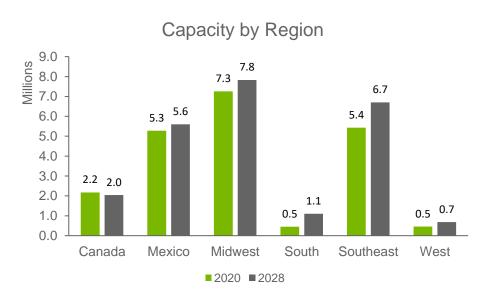






North America Light Vehicle Capacity





Long-term North America Light Vehicle production





- NA production rebounds but below previous expectations on demand recovery, localization and growth in non-Detroit brands. Utilization remains below 80%.
- Forecast risk is highest in 2022 but signaling does suggest some improvement. Risks include, Covid-19 variants, parts shortages, logistic issues, labor shortages and economic activity.
- Mid-term forecast could get boost from BEV conversion; vehicle sharing is long-term risk.

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Illinois OEM Overview: Ford Chicago

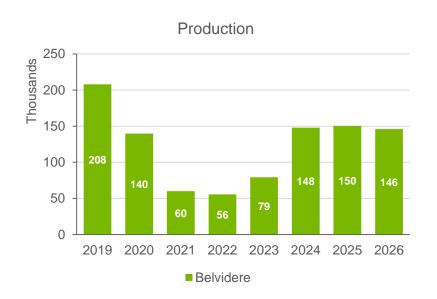


- Produces the Ford Explorer and Lincoln Aviator. Redesign of models expected in 2025.
 Plants have a 300k combined annual capacity.
- Shut down for 90 days in 2021 due to the chip shortage

 along with short-term shift cuts. Estimated volume loss of 84k units.
- EVs to Canada?
- Ford long-term growth strategy to focus on EVs, Pickups and SUVs.

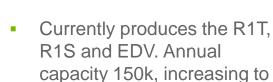
Illinois OEM Overview: Stellantis Belvidere





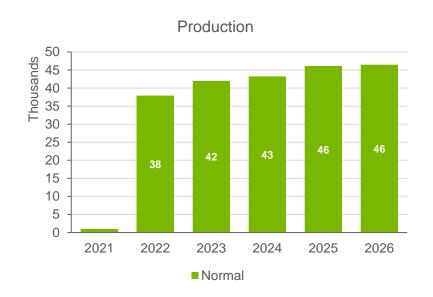
- Currently produces Jeep
 Cherokee but Cherokee
 expected to shift to Toluca in
 2023. Replaced by Dodge
 Challenger and Charger?
- Major disruptions due to chip shortage: 128 down days and 67k estimated volume loss.
 Also impacted by slowing demand for the Cherokee.
- Production reduced to one shift in July 2021. 300k annual capacity plant is highly underutilized.

Illinois OEM Overview: Rivian Normal



200k by 2023.

- Volume under pressure due to competition, price and unforeseen product risks.
- Planning on second plant in Georgia with 400k unit to expand lineup.









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Thank you