# The Evolution and Solution of Revenue

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## Panel







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#### Andrew Brown

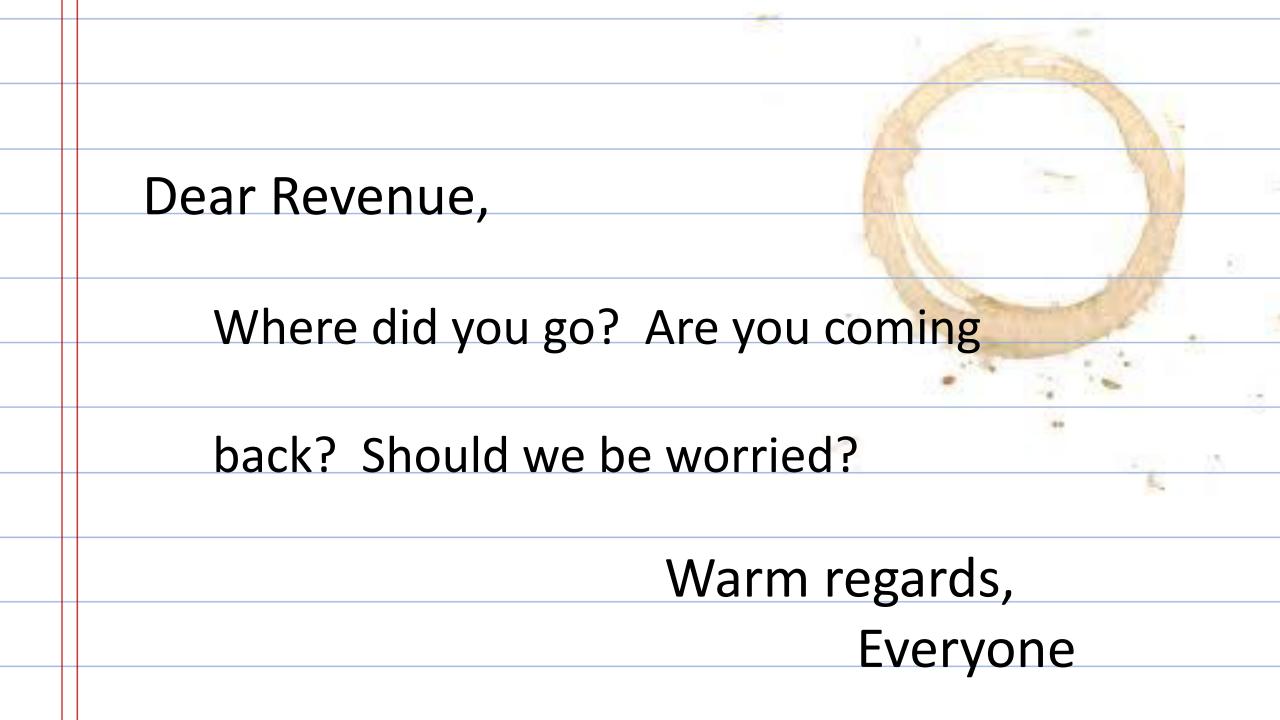
Dir. of Finance Forest Preserve District of DuPage County

#### **Matthew Fritz**

Village Administrator Coal City

#### **Scott Shamberg**

VP of Operations Azavar Govt. Solutions



## How did we get here?

Indirect Revenue Reductions	State Distributions (and continued threats to LGDF)
	Conservation
	Continued Paradigm Shift in Consumer Marketplace
Public Perception of Direct Revenue Source Increases	Tax levy
	Utility Fees
	Licenses and Fines

Evaluating the Scale and Effectuating Change



Do more with less (again)

Analysis of Current



Practice/Services

Identify non-valueadded activity

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What Assets Exist with "Potential"

Monetizing Assets Urban Wealth Funds



**Revenue Fairness** 



## **REGULATION & MONETIZATION**

## How to adapt new revenue streams while safeguarding your community





ETFLIX

WATCH ANYWHERE. CANCEL ANYTIME

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See what's next.



#### Problem

- How can municipalities ulletmake up for the lost cable revenues?
- How can a municipality  $\bullet$ collect on streaming taxes?

#### Shift from Cable to Streaming

ETFLIX

WATCH ANYWHERE. CANCEL ANYTIME

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See what's next.



#### Solution

- Levied local amusement tax ullethelps with compliance.
- Notify individual taxpayers to ulletachieve full compliance
- Operating without a franchise ulletagreement? Here is the lawsuit landscape.





#### Problem

- Impact on municipal revenue
- Outdated ordinances
- Best practices for regulation and monetization
- Changes to Airbnb collection agreements





## Solution

- Implement a complete ban
- Take back local control through licensing

#### Shift from Cabs to Ride Sharing



#### Problem

- Standardize industry experience disruption
- Subsequent ordinance changes
- Current lawsuits

#### Shift from Cabs to Ride Sharing



## Solution

- Still unknown
- Wait until current litigation plays out



#### **Other Industries to Keep an Eye Out For**

- Localized energy production impacting utility taxes
- Food delivery companies staying compliant



## NON-HOME RULE AND HOW TO NAVIGATE FUNDING

Matt Fritz Village Administrator Coal City

## **TOPIC OVERVIEW**

The Village of Coal City
♦ Grundy County, Illinois
♦ Non-home Rule Community

- 1) Pairing Grants and Available Programming
- 2) Ensuring Proper Debt Coverage is in Place
- 3) Focus Upon Gaining Legislative Relief

## PAIRING GRANTS AND AVAILABLE PROGRAMMING

### Comprehensive Plan and Strategic Plan

- The Importance of Developing Downtown
- \$6 Million Project

#### Approaches:

- Metropolitan Planning Organization (MPO)
- American Recovery Reinvestment Act (ARRA)
- TIF District

## ENSURING PROPER DEBT COVERAGE FOR CAPITAL PROJECT REPAYMENT



## ENSURING PROPER DEBT COVERAGE FOR CAPITAL PROJECT REPAYMENT











Rail Utilization Fee Utilization of Economic Development Fund Balance Acreage Fee

The RDA was the incentive ensuring increment to be available in the near future Uncontested Special Service Area (SSA) creation

#### **PRIORITIES AND OPPORTUNITIES**

#### <u>Statewide</u>

- Support for a majority of the IML initiatives:
  - Maintaining LGDF distribution
  - Increasing game terminal annual fees
  - Limiting unfunded mandates

#### <u>Regionally</u>

- Participate in regional collaborative efforts
  - Provide input for regional comprehensive plans, regional transportation projects

#### Within your Community

- DCEO and our Storm Water Improvement Project
- ADA Enhancement Projects
- Assisted with mitigating IEPA qualitative measures at an adjacent HOA
- Continue to plan and gather proposals for future priorities

FOCUS UPON GAINING LEGISLATIVE RELIEF

## **TO SUMMARIZE**









Know Your Plans and Possible Approaches Ensure Proper Debt Coverage for Capital Project Repayment Focus Upon Gaining Legislative Relief Know Your Abilities, Your Priorities, and Your Community

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